UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

Current Report

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): June 11, 2019

OPTICAL CABLE CORPORATION

(Exact name of registrant as specified in its charter)

Virginia (State or other jurisdiction of incorporation or organization) 000-27022 (Commission File Number) 54-1237042 (I.R.S. Employer Identification Number)

5290 Concourse Drive Roanoke, VA (Address of principal executive offices)

24019 (Zip Code)

(540) 265-0690

(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Dere-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

D Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Trading Symbol	Name of exchange on which registered
Common Stock, no par value	OCC	Nasdaq Global Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 or Rule 12B-2 of the Securities Exchange Act of 1934.

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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Item 2.02 Results of Operations and Financial Condition

On June 11, 2019, Optical Cable Corporation issued a press release announcing its second quarter of fiscal year 2019 financial results. Also on June 11, 2019, Optical Cable Corporation held an earnings call. The press release is attached hereto as Exhibit 99.1 and the transcript for the earnings call is attached as Exhibit 99.2.

Item 9.01 Financial Statements and Exhibits

(d) Exhibits

The following are filed as Exhibits to this Report.

Exhibit No.	Description of Exhibit
99.1	Press Release dated June 11, 2019 (FILED HEREWITH)
99.2	<u>Transcript of earnings call on June 11, 2019 (FILED HEREWITH)</u>
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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

OPTICAL CABLE CORPORATION

By: /s/ TRACY G. SMITH

Name: Tracy G. Smith Title: Senior Vice President and Chief Financial Officer

Dated: June 12, 2019

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AT THE COMPANY:

Neil Wilkin Chairman, President & CEO (540) 265-0690 <u>investorrelations@occfiber.com</u> OPTICAL CABLE CORPORATION 5290 Concourse Drive Roanoke, VA 24019 (Nasdaq GM: OCC) <u>www.occfiber.com</u>

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FOR IMMEDIATE RELEASE

OPTICAL CABLE CORPORATION REPORTS SECOND QUARTER FISCAL 2019 FINANCIAL RESULTS

Roanoke, Va., June 11, 2019 — Optical Cable Corporation (Nasdaq GM: OCC) ("OCC[®]" or the "Company") today announced financial results for its second quarter ended April 30, 2019.

OCC reported net sales growth and significant progress in the Company's efforts to enhance throughput and operational efficiency since the first quarter of fiscal year 2019. While OCC did not reach the record-breaking performance achieved in the second quarter of last year, the Company grew net sales in international markets and in many specialty markets during the second quarter of fiscal year 2019.

Second Quarter 2019 Financial Results

Consolidated net sales were \$19.0 million in the second quarter of fiscal year 2019, a decrease of 29.5% compared to the record net sales of \$26.9 million in the second quarter of fiscal year 2018. The year-over-year decrease in net sales reflects a number of large orders from one customer in the second quarter of fiscal year 2018 that did not recur at the same levels in the second quarter of fiscal year 2019. Net sales to this customer decreased \$9.1 million in the second quarter of fiscal 2019.

OCC reported increased net sales to customers outside of the United States of 16.0% in the second quarter of fiscal year 2019 compared to the same period last year. The Company experienced a year-over-year decrease in net sales in its enterprise and wireless carrier markets in the second quarter of fiscal year 2019, partially offset by increases in other specialty markets.

Optical Cable Corp. – Second Quarter 2019 Earnings Release Page 2 of 6

Net sales increased 13.2% in the second quarter of fiscal year 2019, compared to net sales of \$16.8 million for the first quarter of fiscal year 2019, with increases in both the enterprise markets and specialty markets, including the wireless carrier market. The improvement in sequential net sales was primarily the result of significant progress in the Company's efforts to enhance throughput and operational efficiency.

Gross profit was \$5.3 million in the second quarter of fiscal year 2019, compared to gross profit of \$9.0 million in the same period last year. Gross profit margin, or gross profit as a percentage of net sales, was 28.0% in the second quarter of fiscal year 2019 compared to 33.3% for the same period in fiscal year 2018.

Gross profit increased 49.0% in the second quarter of fiscal year 2019, compared to the first quarter of fiscal year 2019. This sequential increase was driven by a focus on operational efficiency and cost control during the second quarter of fiscal 2019, including by addressing throughput constraints and inefficiencies experienced in the Company's Roanoke facility that occurred during the first quarter of fiscal year 2019.

SG&A expenses decreased 21.9% to \$5.8 million during the second quarter of fiscal year 2019, compared to \$7.4 million for the second quarter of fiscal year 2018. The decrease in SG&A expenses was primarily the result of decreases in employee related costs including employee incentives and share-based compensation expense.

SG&A expenses sequentially decreased \$977,000, or 14.7%, during the second quarter of fiscal 2019 compared to the first quarter of fiscal year 2019.

For the second quarter of fiscal year 2019, OCC recorded a net loss of \$617,000, or \$0.08 per basic and diluted share, compared to net income of \$1.4 million, or \$0.18 per basic and diluted share, for the second quarter of fiscal year 2018.

Fiscal Year-to-Date 2019 Financial Results

Consolidated net sales for the first half of fiscal year 2019 decreased 19.6% to \$35.7 million, compared to net sales of \$44.4 million for the first half of fiscal year 2018. The year-over-year decrease in net sales is the result of a number of large orders from one customer in the first half of fiscal year 2018 that did not recur at the same levels in the first half of fiscal year 2019. Net sales to this customer decreased \$10.1 million in the first half of fiscal year 2019.

Net sales to customers outside of the United States decreased less than one percent in the first half of fiscal year 2019 compared to the same period last year. The Company also experienced a year-over-year decrease in net sales in its enterprise and wireless carrier markets in the first half of fiscal year 2019, partially offset by increases in other specialty markets.

OCC reported gross profit of \$8.9 million in the first half of fiscal year 2019, a decrease of 37.5% compared to gross profit of \$14.2 million in the first half of fiscal year 2018. Gross profit margin was 24.8% in the first half of fiscal year 2019 compared to 31.9% for the same period in fiscal year 2018.

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OCC's gross profit margin percentages are heavily dependent upon product mix on a quarterly basis, which continued to be a factor putting downward pressure on the Company's gross profit margin during the second quarter and first half of fiscal year 2019. Additionally, despite the progress made improving manufacturing throughput and efficiency in the second quarter of fiscal 2019, gross profit margin in the second quarter and first half of fiscal year 2019 was impacted by throughput constraints and inefficiencies at the Company's Roanoke facility. These constraints and inefficiencies resulted from the expansion, training, and restructuring of its manufacturing workforce and from process changes—initiatives intended to increase throughput and efficiency in order to meet increased product demand over the short- and long-term.

SG&A expenses decreased 3.1% to \$12.6 million during the first half of fiscal year 2019 from \$13.0 million for the first half of fiscal year 2018. The decrease in SG&A expenses during the first half of fiscal year 2019 compared to the first half of fiscal year 2018 was primarily the result of decreases in employee related costs including decreases in employee incentives and commissions, partially offset by increases in compensation costs, due primarily to new hires, net of terminations, in the Roanoke facility.

OCC recorded a net loss of \$3.9 million, or \$0.53 per basic and diluted share, for the first half of fiscal year 2019, compared to net income of \$981,000, or \$0.13 per basic and diluted share, for the first half of fiscal year 2018.

Management's Comments

Neil Wilkin, President and Chief Executive Officer of OCC, said, "We are pleased by the continued demand for OCC's comprehensive suite of innovative and integrated solutions. While our results reflect the reduction of orders from a significant customer, we continued to drive sales growth across our markets—particularly in certain specialty markets. During the second quarter we also made progress in our efforts to improve throughput and efficiency, addressing challenges that occurred early this fiscal year."

Mr. Wilkin concluded, "Looking ahead in 2019, operating efficiently and executing our marketing initiatives to capture growth opportunities remain our top priorities. Our business is strong and we are excited about the opportunities we see to deliver enhanced shareholder value."

Conference Call Information

As previously announced, OCC will host a conference call today, June 11, 2019, at 10:00 a.m. Eastern Time. Individuals wishing to participate in the conference call should call (866) 610-1072 in the U.S. or (973) 935-2840 internationally, passcode 4883302. For interested individuals unable to join the call, a replay will be available through Tuesday, June 18, 2019 by dialing

(800) 585-8367 or (404) 537-3406, passcode 4883302. The call will also be broadcast live over the internet and can be accessed by visiting the investor relations section of the Company's website at <u>www.occfiber.com</u>.

Company Information

Optical Cable Corporation ("OCC[®]") is a leading manufacturer of a broad range of fiber optic and copper data communication cabling and connectivity solutions primarily for the enterprise market and various harsh environment and specialty markets (collectively, the non-carrier markets) and also the wireless carrier market, offering integrated suites of high quality products which operate as a system solution or seamlessly integrate with other providers' offerings.

Optical Cable Corp. – Second Quarter 2019 Earnings Release Page 4 of 6

OCC[®] is internationally recognized for pioneering innovative fiber optic and copper communications technologies, including fiber optic cable designs for the most demanding environments and applications, copper connectivity designs to meet the highest data communication industry standards, as well as a broad product offering built on the evolution of these fundamental technologies.

OCC uses its expertise to deliver cabling and connectivity products and integrated solutions that are best suited to the performance requirements of each end-user's application. And, OCC's solutions offerings cover a broad range of applications—from commercial, enterprise network, datacenter, residential and campus installations to customized products for specialty applications and harsh environments, including military, industrial, mining, petrochemical and broadcast applications, as well as for the wireless carrier market.

Founded in 1983, OCC is headquartered in Roanoke, Virginia with offices, manufacturing and warehouse facilities located in Roanoke, Virginia, near Asheville, North Carolina and near Dallas, Texas. OCC's facilities are ISO 9001:2015 registered and its Roanoke and Dallas facilities are MIL-STD-790G certified.

Optical Cable Corporation[™], OCC[®], Procyon[®], Superior Modular Products[™], SMP Data Communications[™], Applied Optical Systems[™], and associated logos are trademarks of Optical Cable Corporation.

Further information about OCC[®] is available at <u>www.occfiber.com</u>.

FORWARD-LOOKING INFORMATION

This news release by Optical Cable Corporation and its subsidiaries (collectively, the "Company" or "OCC") may contain certain forward-looking information within the meaning of the federal securities laws. The forward-looking information may include, among other information, (i) statements concerning our outlook for the future, (ii) statements of belief, anticipation or expectation, (iii) future plans, strategies or anticipated events, and (iv) similar information and statements concerning matters that are not historical facts. Such forward-looking information is subject to known and unknown variables, uncertainties, contingencies and risks that may cause actual events or results to differ materially from our expectations, and such known and unknown variables, uncertainties, contingencies and risks may also adversely affect Optical Cable Corporation and its subsidiaries, the Company's future results of operations and future financial condition, and/or the future equity value of the Company. A partial list of such variables, uncertainties, contingencies and risks that could otherwise adversely affect Optical Cable Corporation and its subsidiaries is set forth in Optical Cable Corporation's quarterly and annual reports filed with the Securities and Exchange Commission ("SEC") under the heading "Forward-Looking Information." OCC's quarterly and annual reports are available to the public on the SEC's website at <u>http://www.sec.gov</u>. In providing forward-looking information, the Company expressly disclaims any obligation to update this information, whether as a result of new information, future events or otherwise except as required by applicable laws and regulations.

(Financial Tables Follow)

OPTICAL CABLE CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (thousands, except per share data) (unaudited)

	Three Months Ended April 30,			Six Months Ended April 30,				
		2019	2018		8 2019		2018	
Net sales	\$	18,957	\$	26,887	\$	35,708	\$	44,439
Cost of goods sold		13,648		17,931		26,836		30,254
Gross profit		5,309		8,956		8,872		14,185
SG&A expenses		5,777		7,401		12,550		12,959
Royalty income, net		(2)		(12)		(1)		(17)
Amortization of intangible assets		9		9		19		16
Income (loss) from operations		(475)		1,558		(3,696)		1,227
Interest expense, net		(129)		(152)		(246)		(281)
Other, net		(8)		1		(8)		11
Other expense, net		(137)		(151)		(254)		(270)
Income (loss) before income taxes		(612)		1,407		(3,950)		957
Income tax expense (benefit)		5		16		(23)		(24)
Net income (loss)	\$	(617)	\$	1,391	\$	(3,927)	\$	981
Net income (loss) per share:								
Basic and diluted	\$	(0.08)	\$	0.18	\$	(0.53)	\$	0.13
Weighted average shares outstanding:								
Basic and diluted		7,318		7,675		7,450		7,490

--MORE--

OPTICAL CABLE CORPORATION CONDENSED CONSOLIDATED BALANCE SHEET DATA (thousands) (unaudited)

	April 30, 2019	October 31, 2018		
Cash	\$ 311	\$	177	
Trade accounts receivable, net	11,717		12,833	
Inventories	20,243		17,475	
Other current assets	483		562	
Total current assets	 32,754		31,047	
Non-current assets	11,587		12,051	
Total assets	\$ 44,341	\$	43,098	
Current liabilities	\$ 10,192	\$	7,028	
Non-current liabilities	11,244		9,259	
Total liabilities	 21,436		16,287	
Total shareholders' equity	22,905		26,811	
Total liabilities and shareholders' equity	\$ 44,341	\$	43,098	

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CORPORATE PARTICIPANTS

Aaron Palash Joele Frank, Wilkinson Brimmer Katcher - Director

Neil D. Wilkin Optical Cable Corporation - Chairman, President & CEO

Tracy G. Smith Optical Cable Corporation - Senior VP, CFO & Corporate Secretary

PRESENTATION

Operator

Good morning. My name is Lori, and I will be your conference operator today. At this time, I would like to welcome you to the Optical Cable Corporation second quarter 2019 earnings conference call. (Operator Instructions) I will now turn the call over to Aaron Palash to begin.

Aaron Palash - Joele Frank, Wilkinson Brimmer Katcher - Director

Good morning, and thank you all for participating on Optical Cable Corporation's second quarter of fiscal year 2019 conference call. We apologize for anybody who is attempting to access the call via our website. We had technical issues on the NASDAQ hosted IR page and we'll get the webcast link up as quickly as possible along with the replay.

By this time, everyone should have a copy of the earnings press release issued today. You can also visit www.occfiber.com for a copy.

On the call with us today are Neil Wilkin, President and Chief Executive Officer of OCC, and Tracy Smith, Senior Vice President and Chief Financial Officer. Before we begin, I'd like to remind everyone that this call may contain forward-looking statements that involve risks and uncertainties. The actual future results of Optical Cable Corporation may differ materially due to a number of factors and risks including, but not limited to, those factors referenced in the forward-looking statements section of this morning's press release. These cautionary statements apply to the contents of the internet webcast on www.occfiber.com as well as today's call.

With that, I'll turn the call over to Neil Wilkin. Neil, please begin.

Neil D. Wilkin - Optical Cable Corporation - Chairman, President & CEO

Thank you, Aaron, and good morning, everyone. I will begin the call today with a few opening remarks regarding our second quarter of fiscal year 2019. Tracy will then review the second quarter results for the three-month and six-month periods ended April 30, 2019 in some additional detail. After Tracy's remarks, we will answer as many of your questions as we can. As is our normal practice, we will only take questions from analysts and institutional investors during the Q&A session. However, we also offer other shareholders the opportunity to submit questions in advance of our earnings call. Instructions regarding such submissions are included in our press release announcing the date and time of our call.

Turning now to our performance. We are pleased by the continued demand for OCC's comprehensive suite of innovative and integrated solutions. While our top-line results reflect the reduction of orders from a significant customer, we continued to drive sales growth across our markets, particularly in certain specialty markets.

In the second quarter, OCC achieved sequential net sales growth compared to the first quarter of fiscal year 2019. In particular, we grew net sales in international markets and in many specialty markets during the second quarter of the year. Net sales increased 13.2% in the second quarter of fiscal year 2019 when compared sequentially to our first quarter of this year. You will recall that we experienced throughput constraints and inefficiencies at our Roanoke facility that significantly impacted our gross profit margins and results in the first quarter of the year.

These throughput constraints resulted from the expansion, training and restructuring of our manufacturing workforce and from process changes, initiatives intended to ultimately increase throughput and efficiency in order to meet increased product demand over the short- and long-term.

During the second quarter, we made significant progress in our efforts to enhance operational efficiency, making strides towards correcting some of the unintended constraints we experienced in the first quarter.

Transcript: OCC -Q2 2019 Earnings Conference Call - 06/11/19 10:00 AM

As a result of our initiatives, including navigating through these issues caused by these initiatives, we believe we have achieved improvement in our manufacturing efficiency and throughput. We saw evidence of this improvement during the second quarter. Gross profit was up 49% to \$5.3 million when sequentially compared to the first quarter of fiscal 2019. While significant improvements were achieved to resolve these throughput issues during the second quarter, these constraints and inefficiencies still impacted the second quarter to a degree, and of course, impacted the first half of the fiscal year.

Our work to mitigate these initial issues continues, and we believe OCC's throughput and manufacturing efficiencies will ultimately benefit from these process and workforce initiatives.

Looking ahead in 2019, operating efficiently and executing our marketing initiatives to capture growth opportunities remain our top priorities. Our business is strong and we are excited about the opportunities we see to deliver enhanced shareholder value.

And with that, I will now turn the call over to Tracy Smith who will review some of the specifics regarding our second quarter financial results.

Tracy G. Smith - Optical Cable Corporation - Senior VP, CFO & Corporate Secretary

Thank you, Neil. Consolidated net sales for the second quarter of fiscal 2019 were \$19 million, a decrease of 29.5% compared to net sales of \$26.9 million for the second quarter of fiscal 2018. Consolidated net sales for the first half of fiscal year 2019 were \$35.7 million, a decrease of 19.6% compared to net sales of \$44.4 million for the same period last year.

The decrease in net sales when comparing the second quarter and first half of fiscal year 2019 year-over-year is the result of a number of large orders from one customer in the second quarter and the first half of fiscal year 2018 that did not recur at the same levels in the second quarter and first half of fiscal year 2019. Net sales for this customer decreased \$9.1 million and \$10.1 million, respectively, in the second quarter and first half of fiscal 2019.

We also experienced a decrease in net sales in our enterprise and wireless carrier markets in the second quarter and first half of fiscal 2019 compared to the same periods last year, partially offset by increases in other specialty markets.

Sequentially, net sales increased 13.2% in the second quarter of fiscal year 2019 compared to net sales of \$16.8 million for the first quarter of fiscal year 2019 with increases in both our enterprise markets and specialty markets. The improvement in sequential net sales is primarily the result of efforts made to address the negative impacts identified during the first quarter of fiscal year 2019 of throughput constraints and inefficiencies in our Roanoke facility.

Turning to gross profit. Gross profit was \$5.3 million in the second quarter of fiscal 2019 compared to \$9 million in the second quarter of fiscal 2018. Gross profit margin, or gross profit as a percentage of net sales, was 28% in the second quarter of fiscal 2019 compared to 33.3% in the second quarter of fiscal 2018.

Gross profit was \$8.9 million in the first half of fiscal 2019 compared to \$14.2 million in the first half of fiscal 2018. Gross profit margin, or gross profit as a percentage of net sales, was 24.8% in the first half of fiscal 2019 compared to 31.9% in the first half of fiscal 2018. Our gross profit margin percentages are heavily dependent upon product mix on a quarterly basis, which continued to be a factor putting downward pressure on our gross profit margin during the second quarter and first half of fiscal year 2019.

Additionally, as Neil noted, gross profit margin in the second quarter and first half of fiscal year 2019 was negatively impacted by the throughput constraints and inefficiencies that we experienced at our Roanoke facility.

We continue to make every effort to eliminate the initial negative impact of these initiatives and believe we will continue to see some improvements in our gross profit margin during the third quarter of fiscal year 2019, as a result.

Transcript: OCC –Q2 2019 Earnings Conference Call - 06/11/19 10:00 AM

SG&A expenses decreased 21.9% to \$5.8 million during the second quarter of fiscal 2019 compared to \$7.4 million for the same period last year. SG&A expenses as a percentage of net sales were 30.5% in the second quarter of fiscal 2019 compared to 27.5% in the second quarter of fiscal 2018.

SG&A expenses decreased 3.1% to \$12.6 million during the first half of fiscal 2019 compared to \$13 million for the same period last year. SG&A expenses as a percentage of net sales were 35.1% in the first half of fiscal 2019 compared to 29.2% in the first half of fiscal 2018. The decrease in SG&A expenses during the second quarter and first half of fiscal 2019 compared to the same periods last year was primarily the result of decreases in employee-related costs, including employee incentives, share-based compensation and commissions. This can be attributed to decreased net sales and our financial results during the second quarter and first half of fiscal 2019.

OCC recorded a net loss of \$617,000, or \$0.08 per basic and diluted share, for the second quarter of fiscal 2019 compared to net income of \$1.4 million, or \$0.18 per basic and diluted share, for the second quarter of fiscal 2018. OCC recorded a net loss of \$3.9 million, or \$0.53 per basic and diluted share, for the first half of fiscal 2019 compared to net income of \$981,000, or \$0.13 per basic and diluted share, for the first half of fiscal 2018.

The terms of our credit facilities with our bank requires us to comply on a quarterly basis with specific financial covenants including a total liabilities to tangible net worth ratio. We were not in compliance with the total liabilities to tangible net worth ratio as of April 30, 2019. However, subsequent to our quarter end, our bank provided a waiver of noncompliance of the total liabilities to tangible net worth ratio covenant for the quarter ended April 30, 2019.

As of April 30, 2019, we had outstanding borrowings of \$5.2 million on our revolving credit note and \$1.8 million in available credits. We also had outstanding loan balances of \$6.3 million under our real estate term loans.

With that, I'll turn the call back over to Neil.

Neil D. Wilkin - Optical Cable Corporation - Chairman, President & CEO

Thank you, Tracy. And now, if you have any questions, we're happy to answer them.

Operator, if you could please indicate the instructions for our participants to call in any questions they may have, I would appreciate it. Again, we are only taking live questions from analysts and institutional investors.

QUESTIONS AND ANSWERS

Operator

(Operator Instructions) At this time, there are no questions. I'll return the call to Mr. Palash for any pre-submitted questions.

Aaron Palash - Joele Frank, Wilkinson Brimmer Katcher - Director

Sure, thank you. Neil, we do have a few questions submitted in advance of the call by non-institutional shareholders. The first is, I know there are some fixed costs within cost of goods sold, such as manufacturing overhead. Would you consider any of these fixed costs to be a significant portion of cost of goods sold?

Transcript: OCC -Q2 2019 Earnings Conference Call - 06/11/19 10:00 AM

Neil D. Wilkin - Optical Cable Corporation - Chairman, President & CEO

Sure. Tracy is going to answer -- address this question.

Tracy G. Smith - Optical Cable Corporation - Senior VP, CFO & Corporate Secretary

Sure. We do have fixed costs in our cost of goods sold as you would expect, we have, as a result, operating leverage, which we've spoken about on our calls before, which basically indicates that as sales increase we do expect to see improved gross profit margins. That can be impacted by product mix, sales product mix, and that can sometimes cause -- if you have a negative product mix, that can cause a slight negative impact on even higher sales, but that's a little bit hard to predict what the product mix is going to be. And such things as product with copper included can lower our gross profit margins because of the fact that that's more of a pass-through.

Aaron Palash - Joele Frank, Wilkinson Brimmer Katcher - Director

Great. Thanks, Tracy. Next question is on the same gross margin theme, will cost of materials per unit decrease in any significant way as net sales increase?

Tracy G. Smith - Optical Cable Corporation - Senior VP, CFO & Corporate Secretary

I'll answer that one as well. We do have some opportunity for that, but I would not describe it as a significant way that that would decrease.

Aaron Palash - Joele Frank, Wilkinson Brimmer Katcher - Director

Great. Do you use any robotics in the manufacturing process? And are you considering increasing its use in the future?

Neil D. Wilkin - Optical Cable Corporation - Chairman, President & CEO

Thanks, Aaron. We don't at OCC -- use robotics in the traditional sense. We are very proud of our manufacturing facilities, all three of them. I will give an example of something that we do and our manufacturing process is a little bit more advanced. We have proprietary software that we use on our extruders that is essentially having intelligence built in. And that is something that's proprietary and different from other cable manufactures that we are very proud of and that was developed by the OCC team. And we do use that in our manufacturing process and have a benefit from doing so.

With respect to using robotics in the future, we're always looking at opportunities to improve our manufacturing process. I don't know if we, in the near term, will be using any traditional robotics or what I would define as robotics in manufacturing. Our manufacturing process is already fairly efficient in the sense that we're able to minimize a lot of the labor component of the total cost of production by the nature of our business.

Aaron Palash - Joele Frank, Wilkinson Brimmer Katcher - Director

Great. Moving on to the next question. At the end of the fiscal second quarter, how many shares were available in the 2017 Stock Incentive Plan?

Tracy G. Smith - Optical Cable Corporation - Senior VP, CFO & Corporate Secretary

This number will be disclosed in our 10-Q that we plan to file later today, but I can confirm that we had approximately 439,000 shares available for stock grant as of April 30th in the plan.

Transcript: OCC –Q2 2019 Earnings Conference Call - 06/11/19 10:00 AM

Neil D. Wilkin - Optical Cable Corporation - Chairman, President & CEO

And Aaron I'll go ahead and add that OCC did not have any employee stock grants in January of 2019. Each year, we tend to do grants to the leadership team and actually, fairly deep into our organization. They're -- for the last few years, they've been 100% performance grants that tend to vest over 4 to 6 years. However, because of what we saw from a result standpoint or started to see from a result standpoint in the first quarter of 2019, a decision was made not to do employee grants at the time we normally would in January of 2019. And we have made that decision periodically in past years as well based on the company's performance. And we've done that in spite of the fact that these are really long-term incentives that are -- that vest over years based on performance -- operational performance.

Aaron Palash - Joele Frank, Wilkinson Brimmer Katcher - Director

Great. Moving on to the next question. At the end of fiscal second quarter, what was the backlog, forward log?

Tracy G. Smith - Optical Cable Corporation - Senior VP, CFO & Corporate Secretary

We're not actually disclosing specific numbers on backlog and forward load today, but I can indicate that backlog is within expectations given the seasonality of our business. We are seeing strong demand for our solutions and products as reflected in our sequential growth, and we are focused on our initiatives to operate efficiently and drive growth.

Aaron Palash - Joele Frank, Wilkinson Brimmer Katcher - Director

Thanks, Tracy. Can you elaborate on this sentence from this morning's press release: These constraints and inefficiencies resulted from the expansion training and restructuring of the manufacturing workforce and some process changes and initiatives intended to increase throughput and efficiency in order to meet increased product demand over the short- and long-term? Was the process complete at the end of the second quarter or is there more to come? Can you clarify why those constraints and inefficiencies happened?

Neil D. Wilkin - Optical Cable Corporation - Chairman, President & CEO

Sure, Aaron. So fiscal year 2018 was truly a record year for OCC in many respects. And as a result, we saw that we needed to make some changes, adjustments to the way we were managing workforce, overtime and scheduling as well as some process changes. And we took some best practices and adopted them at OCC, applying them to increase -- ultimately increase our efficiency and our throughput. But as can happen, when you make process changes, I equate it, at some levels, sometimes you see, when you do an ERP implementation even though it wasn't a software implementation, you can create some unintended inefficiencies and issues. And we saw that in a very big way in the first quarter. And we quickly got on those issues and through very diligent efforts made changes and adjustments and corrections to fix those issues. We made substantial progress and that was reflected in our second quarter results. And while we still -- we fixed a lot of those issues, we still believe that there is some additional work to do and we will continue that work. And we believe that we will see the benefit of that efficiency over the short-term and the long-term.

As we mentioned before, we're seeing strong demand for our products and solutions, particularly in certain specialty markets and the changes we are making, even though they were difficult in the first part of this year, were necessary and intended to enable us to be more efficient and capture more growth opportunities, both over the short- and long-term.

Aaron Palash - Joele Frank, Wilkinson Brimmer Katcher - Director

Great. Moving on to the next question. When you say net sales decrease from one big customer year-over-year, are you referring to sales through a distributor or are you referring to all sales through that distributor or are you referring to solely sales related to one big project? Rather than discussing the decrease to the customer, can you discuss the decrease to the project and have other competitors won this year's orders or is the customer taking a break in a lumpy project?

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Tracy G. Smith - Optical Cable Corporation - Senior VP, CFO & Corporate Secretary

I can confirm that it was sales to one large customer. Beyond that, we are pleased to see sequential growth of 13.2% this quarter, which is a reflection of our initiatives and the strength of our suite of products and solutions. And in particular, we are seeing growth in our specialty markets.

Aaron Palash - Joele Frank, Wilkinson Brimmer Katcher - Director

Great. And the last question, what steps are being taken to boost sales from -- to make up for the reduced order from the large customer?

Neil D. Wilkin - Optical Cable Corporation - Chairman, President & CEO

Thanks Aaron. We are focused on operating efficiently and executing our market initiatives to capture growth opportunities. That's always a process. We are seeing additional opportunities from our sales and business development efforts that I'm very pleased about. We continue to listen to our customers and provide them with the suite of innovative and integrated solutions that they require and need to grow their businesses. And I think it's also worth briefly mentioning, it's interesting to talk about and question about the hole -- that this was a hole in our sales and how we're going to fill that hole. But if you look at our overall trend over several years, while you do have some ups and downs in our sales because of some volatility that can occur despite our diversification in markets and geographically and across customers, we have been kind of on a growth -- we've been on the growth path for a while, and we believe that's going to continue. We saw a huge spike last year which we are very pleased about, but as you can see, this year, based on the sales we've seen so far, we're also outperforming what we were doing the year before in 2017 from a sales standpoint. So I'm pleased with that. Our efforts on the marketing and business development and sales side will continue. And as we said before, we're seeing significant positive impacts in our -- certain of our specialty markets and believe that will continue.

Aaron Palash - Joele Frank, Wilkinson Brimmer Katcher - Director

Great, and that was our last question.

Neil D. Wilkin - Optical Cable Corporation - Chairman, President & CEO

Okay. Well, thank you, Aaron, and thank you for shareholders submitting questions and we're happy to answer those as we have. I'd like to thank everyone for participating in our second quarter conference call today. As always, we appreciate your time and your interest in OCC.

Operator

Thank you. That does conclude the Optical Cable Corporation second quarter 2019 earnings conference call. You may now disconnect.